

SUNTORY BEVERAGE & FOOD EUROPE

SUNTORY BEVERAGE & FOOD GB&I

Modern Slavery Statement

This statement is made pursuant to section 54 of the Modern Slavery Act 2015 for the financial year ending 31 December 2025. It sets out the steps that Suntory Beverage & Food Europe (SBFE) has taken and is continuing to take to ensure that modern slavery or human trafficking (as defined in the Modern Slavery Act 2015) is not taking place within our business or supply chains. This statement is made by SBFE on behalf of the companies within the SBFE corporate group but it focuses, in particular, on our UK operating business, Lucozade Ribena Suntory Ltd (LRS) (whose commercial name is Suntory Beverage & Food GB&I (SBF GB&I)).

Business structure and supply chains

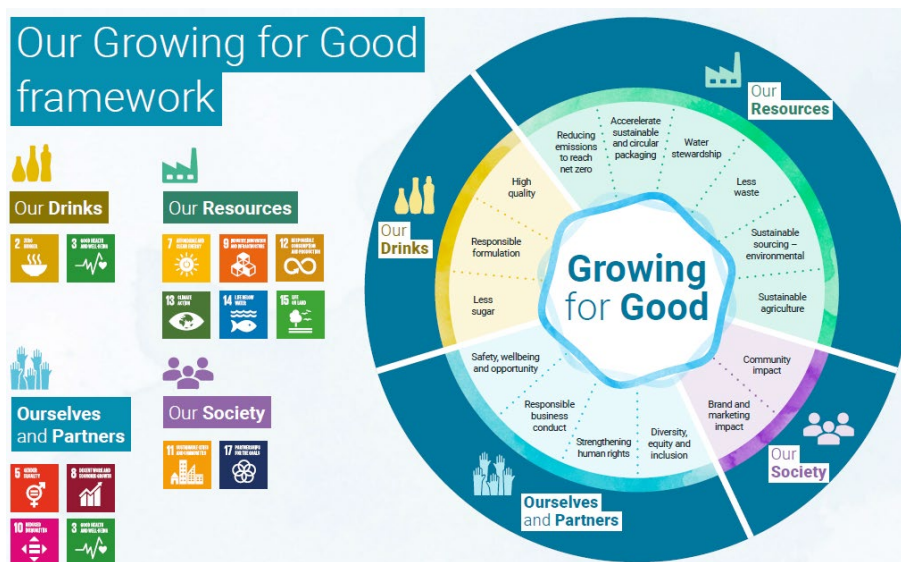
We operate in various markets around the world and many different people are impacted by what we do. We believe in fairness, respect, and equality for all, and strive to create a more diverse and inclusive culture in our workplaces and across our supply chain. This zest for life and passion to allow people to be the very best they can be is reflected in our values and our culture.

In the UK, we are best known for our Lucozade, Ribena and Orangina drinks brands, but we also distribute a range of other drinks, for example, -196. Details of each of these brands are set out on the [SBF GB&I website](#).

For the purposes of the UK, SBF GB&I's drinks are primarily manufactured at our UK site at the Royal Forest Factory, Rock Lane, Coleford, Gloucestershire, although we also work with third parties who produce a small quantity of our drinks across the UK, France, Netherlands and Bosnia. Our supply chains include suppliers from across the world.

Made from 100% British blackcurrants, Ribena is the biggest-selling blackcurrant brand in the UK and accounts for around 90% of the British blackcurrant crop. Given the heightened risks in respect of modern slavery in respect of fruit harvesting, more details on how SBF GB&I works with blackcurrant growers around the UK are set out below.

We are constantly evolving and adapting to complex changes in the external environment, much like our consumers and the world around us. Growing for Good is our company's promise to provide innovative solutions and take collaborative action to reduce our environmental footprint and deliver sustainable growth with a purpose. For us, this means having a positive impact on the lives of our consumers by providing them with a responsible choice of great tasting drinks and enabling them to lead active lifestyles. Our approach centres around four key areas: Our Drinks, Our Resources, Our Society and Ourselves and Partners.



The risks in our industry, business partners, and due diligence

We are aware of the risk of modern slavery and human trafficking within the beverage industry and we are committed to implementing and enforcing effective systems and controls to ensure that it is not taking place anywhere in our own business or in any of our supply chains.

At SBFE, to fulfill our commitment to ensuring that there is no modern slavery or human trafficking in our business and our supply chains, we take the following steps:

- Our business partners are vetted for their commitment to the prevention, detection and combatting of modern slavery through questionnaires, due diligence checks, site visits and audits;
- Before commencing relationships with our business partners, they are required to complete a pre-qualification questionnaire and to sign our Suntory Group Supplier Guidelines confirming that they agree to be bound by them (or commit to the equivalent through their own code of conduct). More detail on this is included in the **Policies and how we do business** section below;
- All our factories are subject to a SEDEX assessment, which is carried out every two years, to monitor and support compliance with ethical labour and employment standards.
- We have appropriate and non-negotiable Modern Slavery Act contractual terms and conditions to ensure that our suppliers commit to meeting the standards that we set;
- We have a number of relevant policies for both our suppliers and our employees, more detail of which is set out below;
- The identity and eligibility to work of all our new employees is checked;
- We ensure that all our employees have freely chosen their employment: there is no child, forced, bonded or involuntary labour, and workers are not required to lodge their identity papers or deposits. They are able to leave their employment after reasonable notice; and
- Wages and benefits paid to our employees for a standard working week are never less than the applicable national legal standards.

We use a variety of third-party due diligence and monitoring tools which help us screen potential and existing suppliers to manage risks in our supply chain. Once a supplier has submitted the pre-qualification questionnaire, if there are any concerns, these tools facilitate additional checks.

For many of our suppliers, we are making use of the world's largest ethical platform, SEDEX, to extend visibility beyond our business to ensure that we maintain an ethical supply chain for our drinks. SBFE's Vendor Approval Procedure makes SEDEX's SMETA audit compliance a mandatory requirement for any new direct procurement supplier (including suppliers of packaging, raw materials and co-packers). We also aim to have 100% of our direct procurement suppliers SEDEX SMETA Audit compliant by 2030 and to have ESG risk assessments conducted through the SEDEX risk assessment methodology for 100% of our raw materials, packaging suppliers, and co-packers. We further aim to ensure that suppliers identified as high risk are subject to SEDEX SMETA audits and demonstrate alignment with applicable audit requirements.

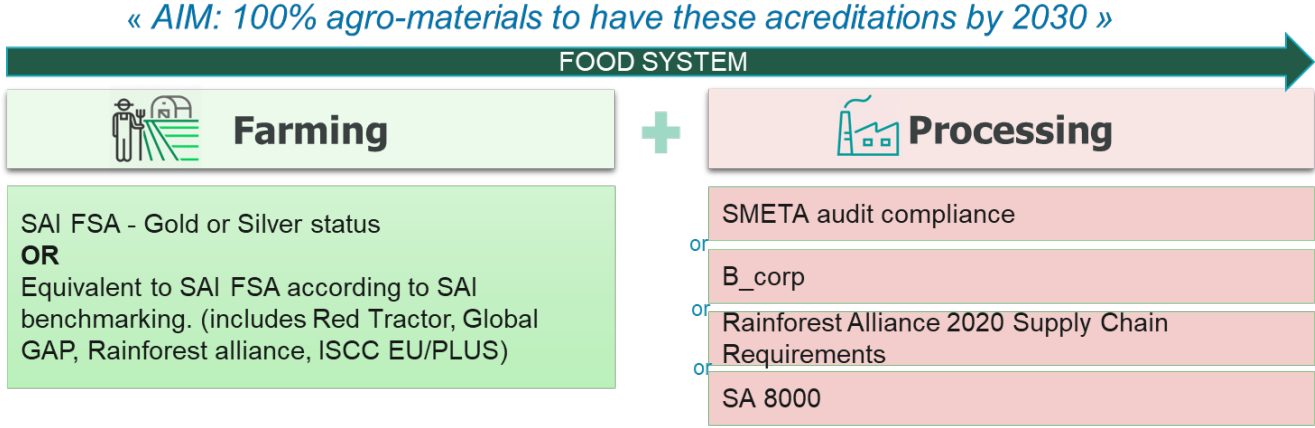
This approach is supported by the progress reported in our Sustainability Reporting. In recent years, we have continued to report zero incidents across key human rights risk areas, including forced labour, child labour, severe human rights violations and related grievances, with targets remaining on track at zero. Alongside this, our supplier due diligence continues to mature. 78% of our raw material and packaging supplier sites are registered on SEDEX, a level that has remained steady in recent years, providing consistent visibility across our supply chain. In addition, 249 raw and packaging supplier sites have been assessed for social and environmental impacts, with a broader total of 262 supplier sites assessed when including co-manufacturers and certain industrial suppliers.

Taken together, this reflects the effectiveness of our governance framework, supplier due diligence processes and ongoing monitoring, including the use of SEDEX registration and SMETA audits across our supply chain.

As noted above, Ribena accounts for 90% of the British blackcurrant crop. Around 10,000 tonnes of blackcurrants are harvested each year. We recognise that fruit harvesting is an area where there is a potentially higher than average risk of exploitation, due to the frequency of which migrant workers are

used to pick fruit by hand, however all of our blackcurrants are machine harvested: they are not picked by hand, and overall the harvest is generally managed by permanent farm employees not a seasonal labour force. SBF GB&I works directly with 33 blackcurrant growers around the UK, 100% of whom are Red Tractor Assured to their Fresh produce standard, which includes sections on personnel covering training, health and safety, and labour provision from agencies. Full details of the fresh produce standards can be found [here](#). 70% of our UK blackcurrant growers are SEDEX members and we are working towards 100% uptake. Many of these trusted relationships span generations and are focused on a shared passion for taste and the environment. Further details on the sustainability journey of Ribena can be discovered [here](#).

More widely SBFE has the ambition to have 100% of all agro-materials accredited to our identified lists of benchmarked certification schemes for both the farming and the processing (as explained further in the images below). This sets out our clear intention to procure ingredients grown in a more environmentally sustainable and socially conscious manner. We are currently at 64% of such materials by volume.



[SAI Platform - Farm Sustainability Assessment](#)

Policies and how we do business

We have a number of policies that apply across SBFE and help to ensure and enforce our zero-tolerance approach to Modern Slavery as part of our SBFE Ethics & Compliance programme.

1. Our SBFE Modern Slavery and Human Trafficking Policy was updated in 2024 and sets out SBFE’s responsibilities, and the responsibilities of those working for and on our behalf, in observing and upholding our zero-tolerance position on modern slavery and human trafficking, and to provide information to those working for and on our behalf on how to identify and report concerns regarding modern slavery and human trafficking.
2. The Suntory Human Rights Policy was updated in 2024 and launched across SBFE. This policy sets out the Suntory Group’s commitment to human rights and includes a strict prohibition on any form of forced labour, including human trafficking.
3. Our SBFE Sustainable Sourcing Guidelines are aimed at ensuring that our procurement activity continues to support the production of high-quality, sustainable drinks. The guidelines set out our sourcing process and the sustainability standards all suppliers across SBFE are required to meet.

They include mandatory sustainability criteria for prospective suppliers in each of our four procurement categories (marketing and business services, industrials, ingredients, and packaging), alongside associated activity that we consider to be ‘Nice’ or even ‘Great’. This activity reflects the contribution we want suppliers to be making to our sustainability journey in the future if they are not already doing so. Prospective suppliers across all direct procurement categories (including ingredients, packaging, copackers and logistic providers) are required to complete a SEDEX risk assessment, have a sustainability strategy in place that covers issues such as the improvement of labour practices and be monitoring ESG performance on a regular basis.

To be included in our SBFE supplier portfolio, all suppliers must also sign our prequalification document (which includes a sustainability clause), our Suntory Group Supplier Guidelines (or have

their own equivalent Code of Conduct in place), and for juice suppliers, our fruit charter. These set out our expectations for suppliers, including:

- (a) Respecting basic human rights, including preventing child labour and any form of modern slavery;
- (b) Being mindful of labour condition, including ensuring working hours, wages and benefits meet relevant local and international standards;
- (c) Ensuring a safe and healthy working environment, free from discrimination, abuse and harassment; and
- (d) Engaging in activities that contribute to the growth and development of society and the local economy.

4. The Suntory Group Supplier Guidelines provide the basic principles that suppliers to our group must respect, but also emphasize that engagement between Suntory entities and its suppliers is essential to achieve a sustainable supply chain. This commitment ensures that the Suntory Group and our suppliers share the same ethical values.

The Suntory Group's Basic Policy on Supply Chain Sustainability, which is embedded in our Suntory Group Supplier Guidelines, is set out below:

1. Legal Compliance and Respect for International Standards of Conduct

We will promote fair and equitable procurement activities that comply with each country's laws and respect international standards of conduct.

2. Consideration for Human Rights, Labor, and Safety and Health

We will promote supply chain CSR initiatives that respect basic human rights and are mindful of labor conditions and safety and health.

3. Guaranteeing Quality and Safety

In keeping with the Suntory Group Quality Policy, we will promote supply chain CSR initiatives that seek to guarantee a high level of quality and safety based on the optimal standards for quality, cost, and supply.

4. Consideration for the Global Environment

In keeping with the Basic Principles of Suntory Group's Environmental Policy, we will promote procurement activities mindful of the global environment.

5. Preservation of Information Security

Proprietary information regarding procurement dealings and personal information will be strictly controlled.

6. Coexisting within Society

We will promote social contribution initiatives directed toward coexisting within society.

Our Business Conduct Principles within our Suntory Group Supplier Guidelines specifically set out our human rights, labour and health and safety principles as follows:

2. Human Rights, Labor, and Safety and Health



Child labor

Suppliers must prevent child labor and comply with all applicable child labor laws, including the International Labor Organization (ILO) standards.

Forced labor

Suppliers must prevent involuntary labor and any form of modern slavery or human trafficking.

Working hours

Working hours must comply with all local laws and regulations, ILO standards and/or collective agreements.

Wages and benefits

Wages and benefits must be in line with local legislation and meet or exceed the legal minimum standards of the country where the workers are employed.

Non-discrimination

Discrimination in hiring and employment practices must be prohibited on the grounds of race, religion, sex, age, nationality, language, disability or any other status protected by all applicable laws. Suppliers should promote inclusivity and diversity both within their own business and wider value chain.

Abuse and harassment

The threat or use of physical abuse and/or discipline must be prohibited along with any other forms such as verbal, psychological or sexual abuse.

Freedom of association and collective bargaining

Suppliers must respect the right of employees to freely associate, organize and bargain collectively in accordance with applicable laws.

Access to remedy

Suppliers must provide a right to remedy for their employees through an accessible and fair grievance process.

Health & safety policy

Suppliers must have a health & safety policy, identify any hazards in the workplace, manage them and communicate any potential dangers to the employees.

5. During 2025, all SBFE employees were required to comply with our SBFE Code of Business Conduct. This Code expressly confirms SBFE's commitment to protecting human rights within our business and within our supply chain. SBFE employees are prohibited from perpetrating, being part of, or in any way condoning, human slavery, trafficking or involuntary or compulsory labour within the company or supply chain. Our employees are required to identify any suspicion of human slavery or trafficking within the business or the supply chain to the business' legal team immediately.

Suntory Group's Code of Business Ethics (COBE) was drafted in 2025 and will apply across the whole of the Suntory Group. It defines the fundamental principles that the Suntory Group and its employees must embrace, contains values and ethics standards, and sets out expectations for how we pursue our business activities in a way that fulfills our responsibilities to our stakeholders and gains their trust. The ethos behind the COBE is "Doing Business the Right Way", which we define as not only complying with all applicable laws, regulations, and standards, but also conducting our business activities with fairness and integrity. The COBE will replace the current SBFE Code of Business Conduct for all employees in SBFE from January 2026. It expressly confirms our commitment to respecting human rights and prohibits our employees from using child labour, forced or involuntary labour or any other illegal labour practices in any of our business activities.

Many of the relevant Codes and Policies, which reflect our commitment to acting with integrity, are set out on SBFE's [website](#).

Training and support

We have trained relevant staff on the prevention, detection and combatting of modern slavery, and will continue to provide training within SBFE.

We provide an online modern slavery e-learning module which was mandatory for completion by relevant employees across our SBFE organisation in 2025. This includes people in our leadership, procurement, quality, people and culture, legal and risk teams. We achieved a 99% completion rate for this e-learning from the required cohort in 2025.

We review the e-learning training annually, as well as those who are required to complete it. Our aim in delivering this training is to ensure a strong understanding across key business areas of our zero-tolerance approach to modern slavery and human trafficking within our supply chains. The training is targeted at those employees most directly involved in making purchasing decisions or carrying out actions where there is the highest risk of modern slavery issues within our supply chains. We recognise the complex nature of modern slavery and based on the positive feedback from employees who have completed the module, we know the training has been effective and has increased awareness of the risks within our business and wider FMCG industry.

In addition, information on modern slavery and human trafficking (and SBFE's zero tolerance approach to it) is shared with all employees across SBFE in writing every year. A short online video is also available for all employees to raise awareness of modern slavery across our SBFE organisation and reminds employees of the watch outs of modern slavery and human trafficking.

The importance of ensuring the prevention, detection, and combatting of modern slavery has been discussed and agreed at a senior level within SBFE, including, for example, by the SBFE Ethics and Compliance Committee, as well as the SBF GB&I Board, Ethics and Compliance Committee, and Executive Committee, the members of each of which have confirmed their commitment to leading the business in this respect, and are set out on the SBF GB&I [website](#).

Governance and Reporting

At an SBFE level, responsibility for ensuring we meet the integrity standards that are set by Suntory and that SBFE sets itself is led by the SBFE Ethics and Compliance Committee, with support from the SBFE Executive Committee and the local market Ethics and Compliance Committees and Executive Committees.

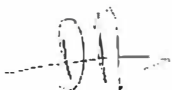
For SBF GB&I specifically, responsibility for ensuring we meet these integrity standards is led by the SBF GB&I Ethics and Compliance Committee, which reports to the SBF GB&I Board.

We support our employees to feel empowered to raise any concerns they may have of possible misconduct within our workforce, or of suspected modern slavery or human rights issues, and have an Ethics and Compliance Hotline Policy that applies across SBFE detailing how employees can report such matters. This whistleblowing hotline is available 24/7, 365 days a year, in over 175 languages and is operated by an independent organisation (Safecall). This hotline can be used on a named, confidential or anonymous basis, and can also be used by third parties. Information and training on our hotline is shared with all employees on a regular basis, including through an e-learning module.

Looking to the future

As part of our commitment to tackling modern slavery and human trafficking, we will continue to look for ways to improve upon our existing policies and procedures. We expect that our suppliers and our partners share our commitment to tackling modern slavery and human trafficking and that they will seek to ensure that their suppliers do the same.

Approved for and on behalf of Suntory Beverage & Food Europe by the SBFE Ethics and Compliance Committee on 14 April 2026, and signed by:



Pierre Decroix, CEO
Suntory Beverage & Food Europe

Approved: 14 April 2026

Approved for and on behalf of Lucozade Ribena Suntory Limited by the board of Lucozade Ribena Suntory Limited (commercial name Suntory Beverage & Food GB&I) on 14 April 2026 and signed by:



Elise Seibold, CEO
Lucozade Ribena Suntory Limited

Approved: 14 April 2026